



Police and Crime Commissioner for North Yorkshire Commissioning Approach

Commissioning services to enable our communities to 'Be Safe, Feel Safe'

The purpose of this document is to provide the commissioning approach of the Police and Crime Commissioner for North Yorkshire (PCC). This will support North Yorkshire Police and its partners in ensuring our communities are protected by the most responsive service in England.

The Police Reform and Social Responsibility Act 2011 (PRSRA) conferred the funding for community safety services to Police and Crime Commissioners. Alongside the funding aspect, the office of PCC also brought in the concept of commissioning those community safety services from a wide market place.

The PCC has the freedom to commission services from any person or organisation who can provide best value in meeting community safety outcomes. These services can either be commissioned to Community Safety Partnerships (CSPs) or directly with other providers such as the voluntary sector, criminal justice system, community groups, business sector, health agencies or local authorities.

To deliver the commissioning framework some approach principles have been confirmed by the PCC:

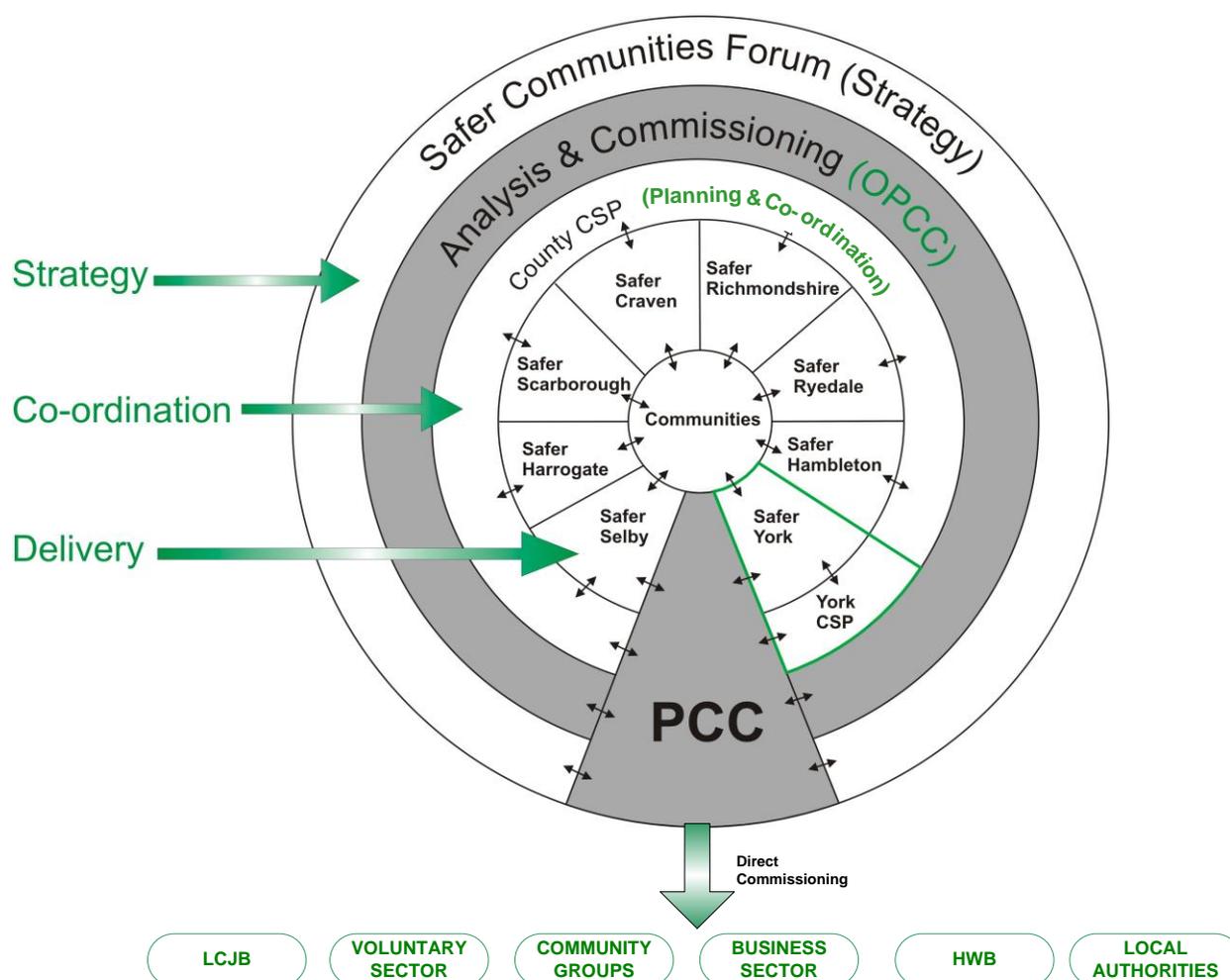
Approach Principles:

- Services will be delivered by commissioning **COMMUNITY OUTCOMES** rather than by wholesale grant distribution to organisations
- Commissioning will be targeted to a number of key strategic themes **INFORMED** by a Joint Strategic Intelligence Assessment process and an overarching Police and Crime Plan
- Commissioning bids must clearly **DEMONSTRATE** how successful achievement of the Police and Crime plan outcomes will be measured, both qualitatively and quantitatively
- Commissioning funds will only be used for service delivery **INVESTMENT DIRECTLY FOR THE COMMUNITY** and not for any administration costs
- The development of commissioning bids by local districts or other agencies without the necessary infrastructure may be **SUPPORTED** by the PCC's own research and development systems.

The Community Safety Partnership Model

Commissioning via Community Safety Partnerships

Community Safety Partnerships will be re-shaped into two main delivery bodies, a County CSP and City of York CSP. In order for each CSP to bid for services, the PCC will deliver to the Safer Communities Forum a community needs assessment in the form of a single Joint Strategic Intelligence Assessment (JSIA) containing an overarching assessment of the key North Yorkshire and the City Of York strategic themes and complementary bespoke sections for each district council and unitary area.



Direct commissioning strands

Direct commissioning of services may also take place in addition to the CSPs. Alongside the JSIA, the Safer Communities Forum will consider any strategic themes arising from the Joint Strategic Needs Assessment (JSNA). When assessing the outcomes of the JSNA, there are several commissioning permutations that may occur:

- The Health service or GPs may commission via different partners and agencies such as CSPs.
- The PCC may directly commission to health providers (either independently or via the Health and Wellbeing Boards where appropriate).
- Develop co-commissioning between partners.

The Commissioner, under Schedule 10(3) of the PRSRA, also has a wider duty in relation to making arrangements with criminal justice agencies for the exercise of functions so as to provide an efficient and effective criminal justice system for the area. Therefore, the PCC will also utilise the commissioning

approach principles listed above to fulfil her responsibility in relation to Criminal Justice partners and Local Criminal Justice Boards.

The PCC will consider available opportunities for commissioning services from a range of providers some of which have been articulated in the model above. The balance between direct commissioning and commissioning through CSPs will be determined by the best fit and value service for meeting community outcomes.

Development of the Community Safety Partnership model

The development of the commissioning approach will have several key milestones that encompass engagement with partners and potential providers. A detailed timetable is being developed but in summary, the key activities will be set out in the following phases:

Phase 1 – Framework Set Up (July 2013 to March 2014)

- Sign up of partners to Community Safety Partnership Model
- Identification of resources to support the implementation of the model
- Governance Structure established as set out in this document
- Key areas of accountability and terms of reference agreed
- Assessment of current CSPs work in progress
- Identification of any transitional arrangements and journey for 2014/15
- Planning for the implementation of the delivery model for CSPs (including change proposal and assets)
- Implementation of the model
- Identification of evaluation methods and future review points.

Phase 2 – Intelligence and Needs Assessment (October 2013 to December 2013)

- SWOT analysis of each Joint Coordinating Group (JCG)
- Undertaken engagement with Partners to support planning and enable delivery in April 2014
- Analysis of the current community safety services provided/commissioned by partners
- Development of Joint Strategic Intelligence Assessment (JSIA)
- Contribution to Joint Strategic Needs Assessment (JSNA).

Phase 3 – Identification of Outcomes and Funding (December 2013 to January 2014)

- Reassess and confirm Strategic Themes
- Confirmation of Strategic Themes by Safer Communities Forum
- Development of Commissioning Strategy to achieve the strategic themes
- Identification of outcome measures
- Development of the “bid to receipt of funding” process and associated toolkits
- Confirm and communicate new bidding process to partners
- Alignment of partner business planning activity to Outcomes and Funding system.

Phase 4 – Development of Performance Management and Review Process (January 2014 to March 2014)

- Establish performance monitoring systems
- Confirmation of progress to delivery of outcomes.

The intention of the timetable above is to provide a realistic phased approach for transition to the new operating model by 1 April 2014. This is intended to take into account that pre-existing processes and systems are likely to require an element of adaptation during 2013/14 to migrate to the new model. For example the current partner business planning processes will develop initiatives and activity in support of Community Safety in advance of the development of the model. This provides the opportunity for partners to continue with these processes and have a smoother transition to the new model without disrupting services to the community.